

Wolf-Henning Scheider

Chief Executive Officer ZF Friedrichshafen AG

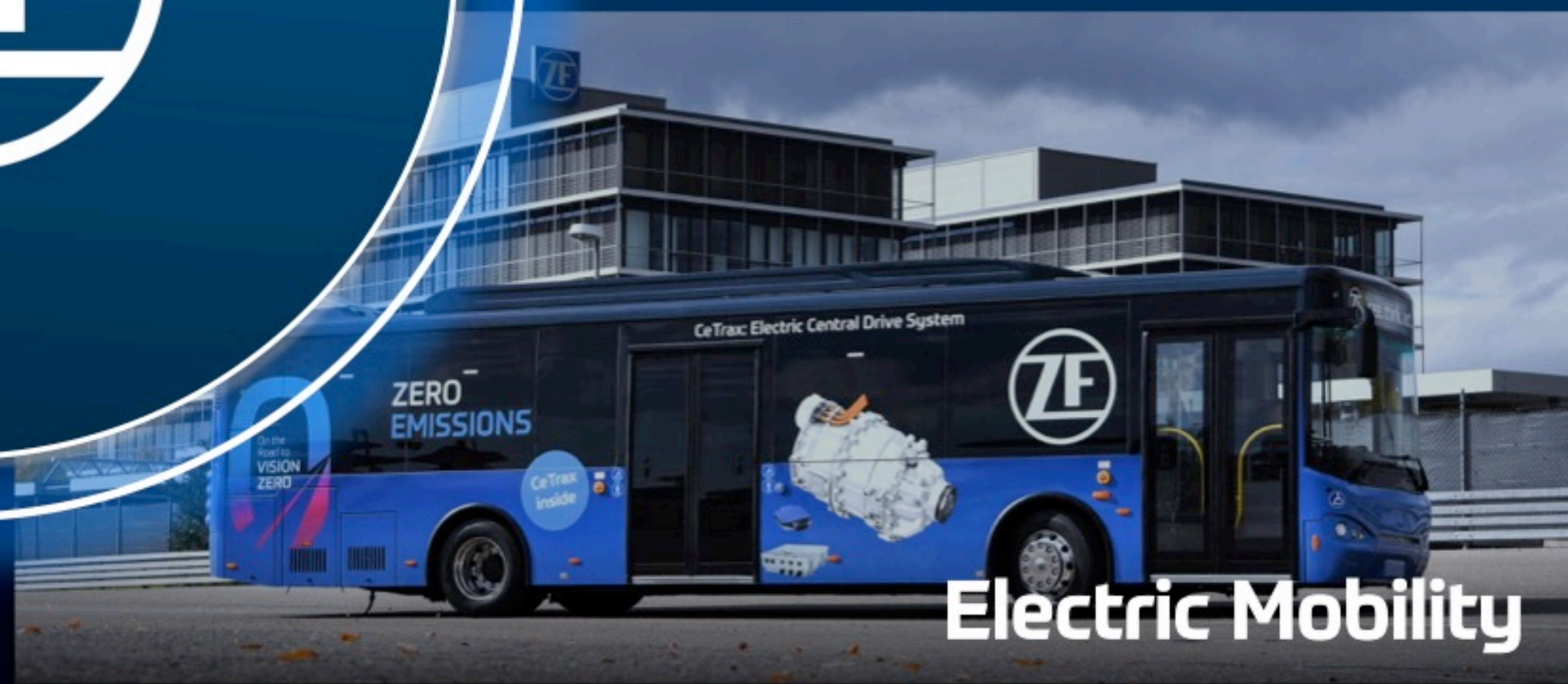
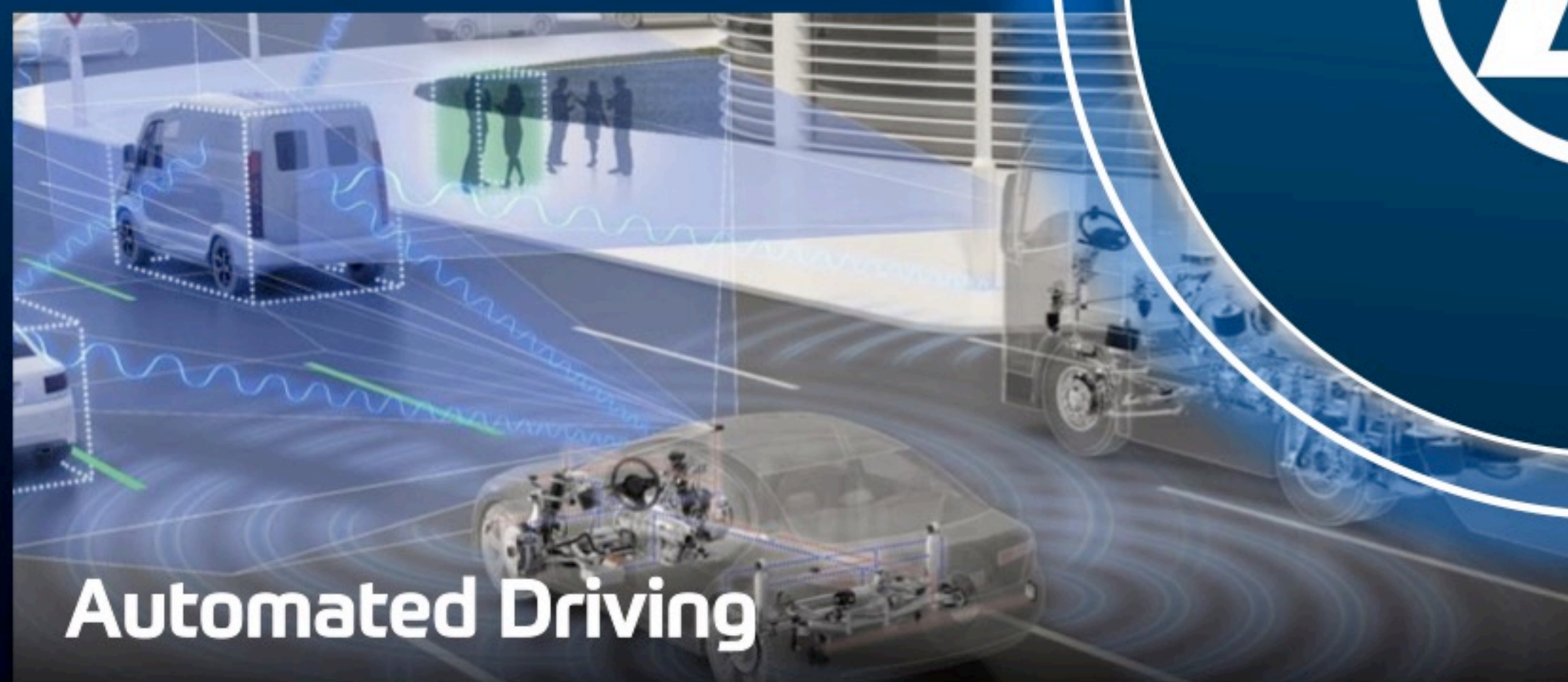


The background features a gradient from light blue at the top to dark blue at the bottom. It is decorated with several large, semi-transparent geometric shapes and arrows. A large light blue arrow points from the top-left towards the center. A red arrow points from the top-right towards the center. A large red arrow points from the bottom-left towards the center. A large light blue arrow points from the bottom-right towards the center. In the center, the text "Next Generation Mobility" is displayed in a white, sans-serif font, with "Next" on the first line, "Generation" on the second, and "Mobility" on the third.

Next Generation Mobility



Digitalization / Internet of Things



Next Generation Mobility



Micro-Mobility



Urban Mobility



Mid- and
Long-Range Mobility

Full Systems Competency



Digitalization



Electric Mobility



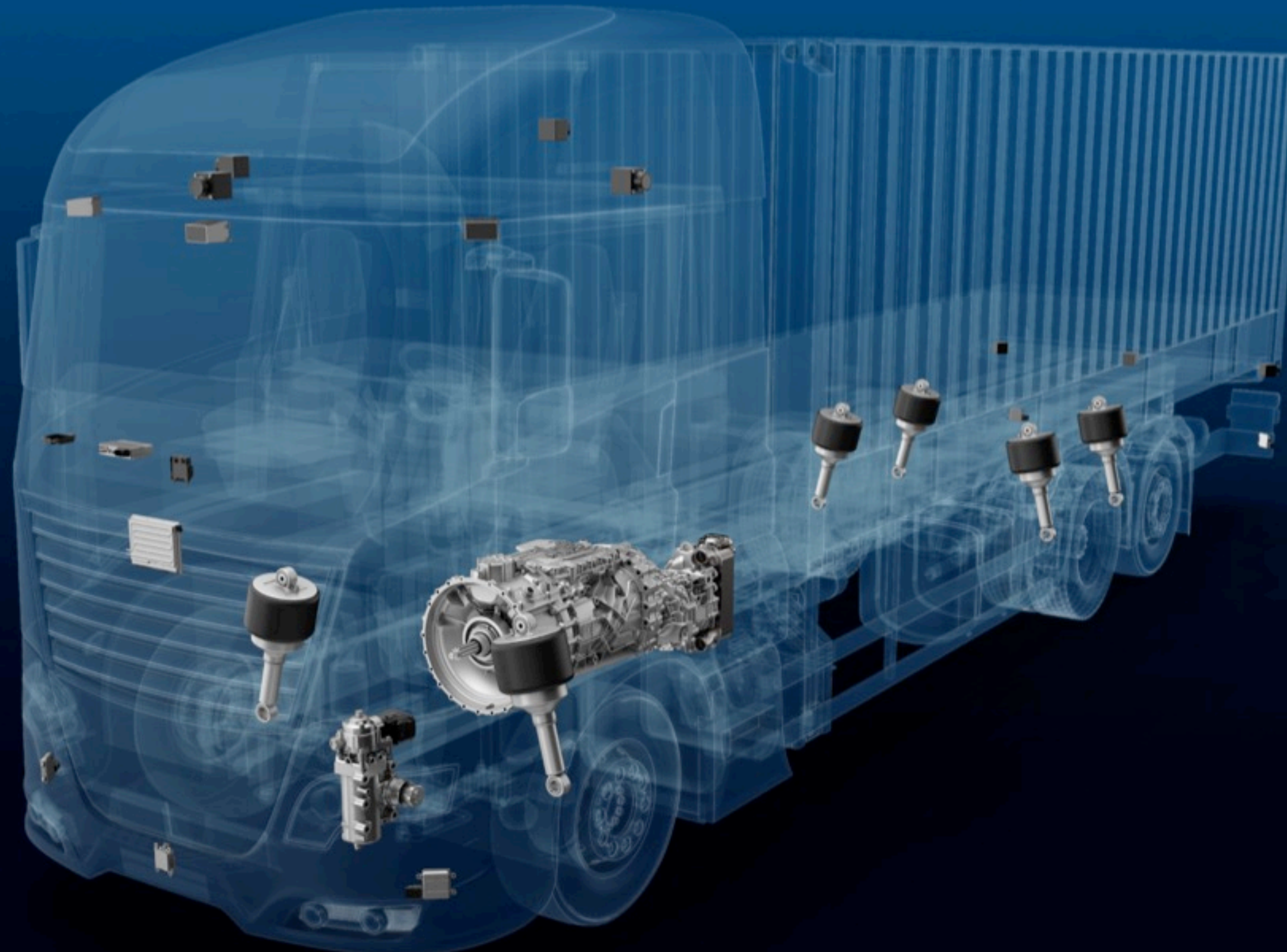
Automated Driving



Vehicle Motion Control



Integrated Safety



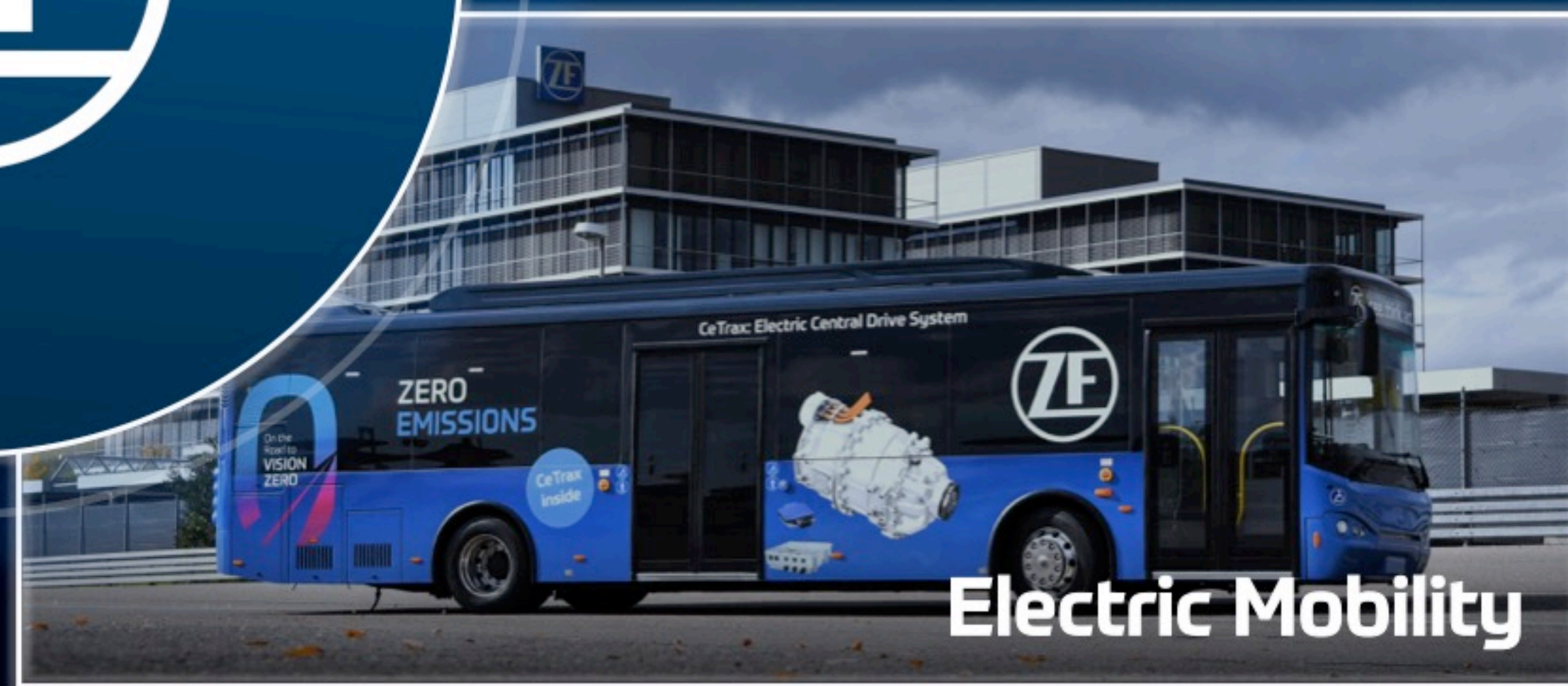
Digitalization / Internet of Things



Vehicle Motion Control

Integrated Safety

Automated Driving



Electric Mobility

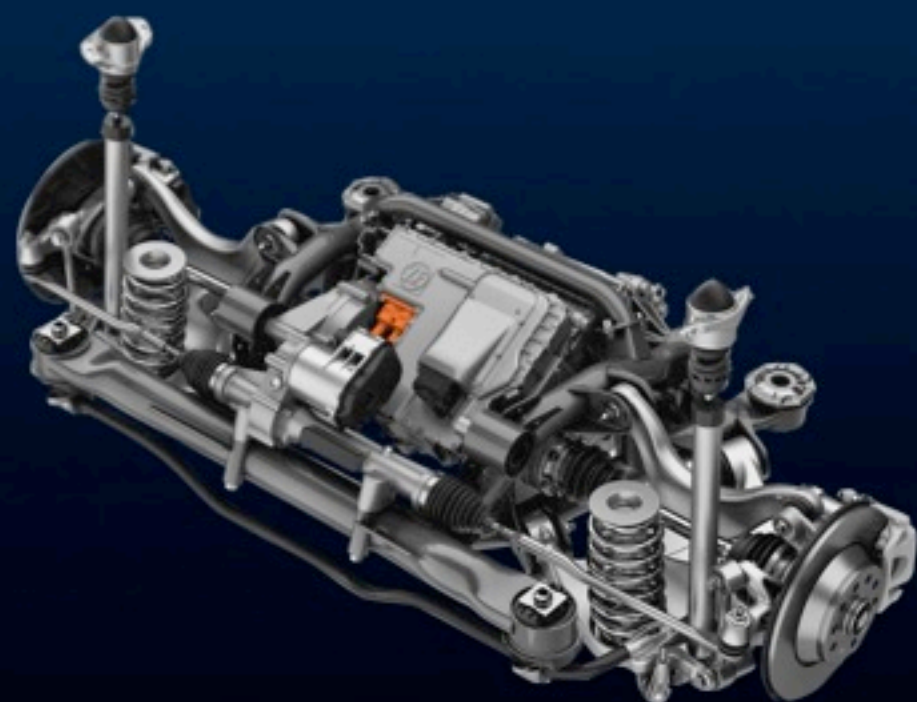
ZF – Fully Electrified



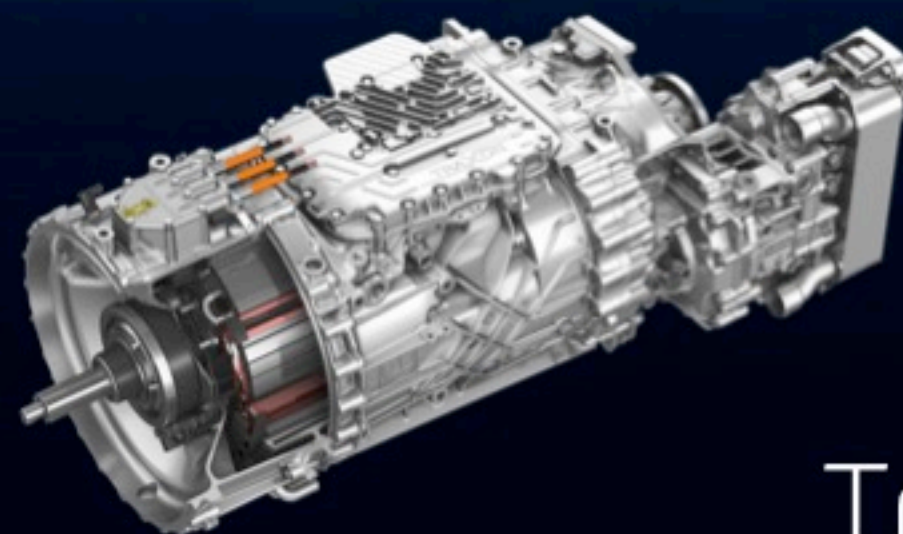
CeTrax lite



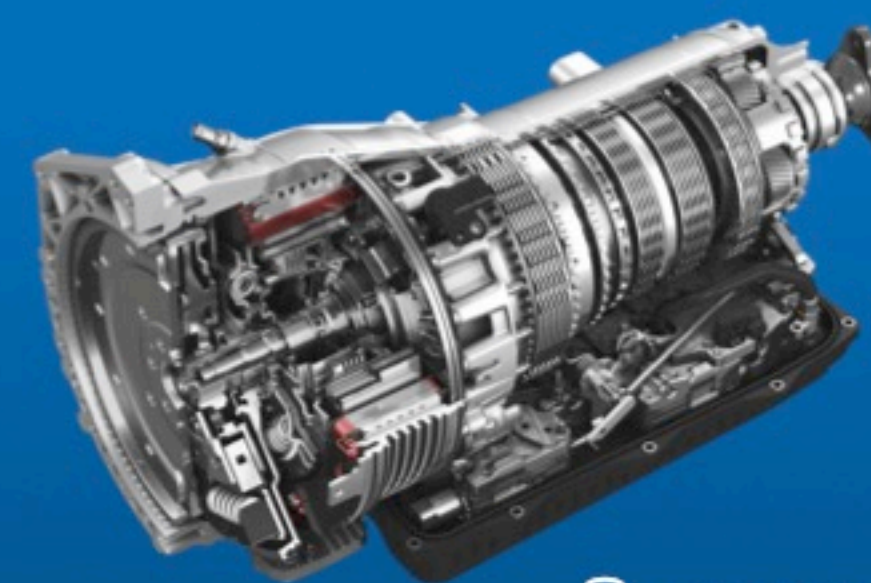
CeTrax mid



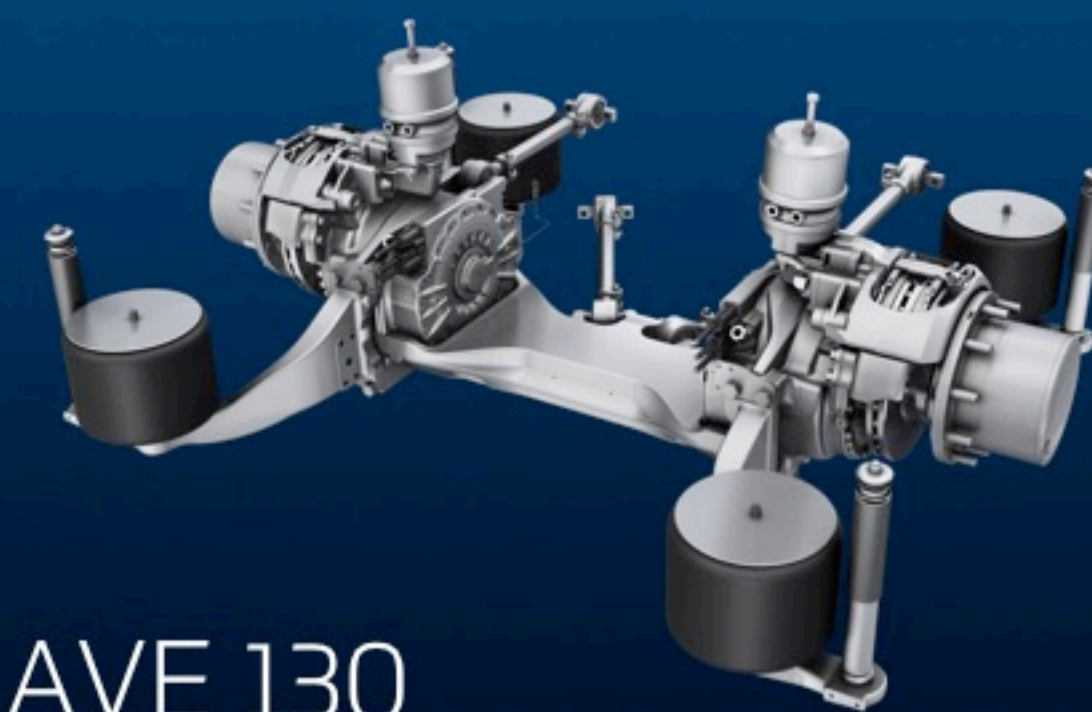
mSTARS



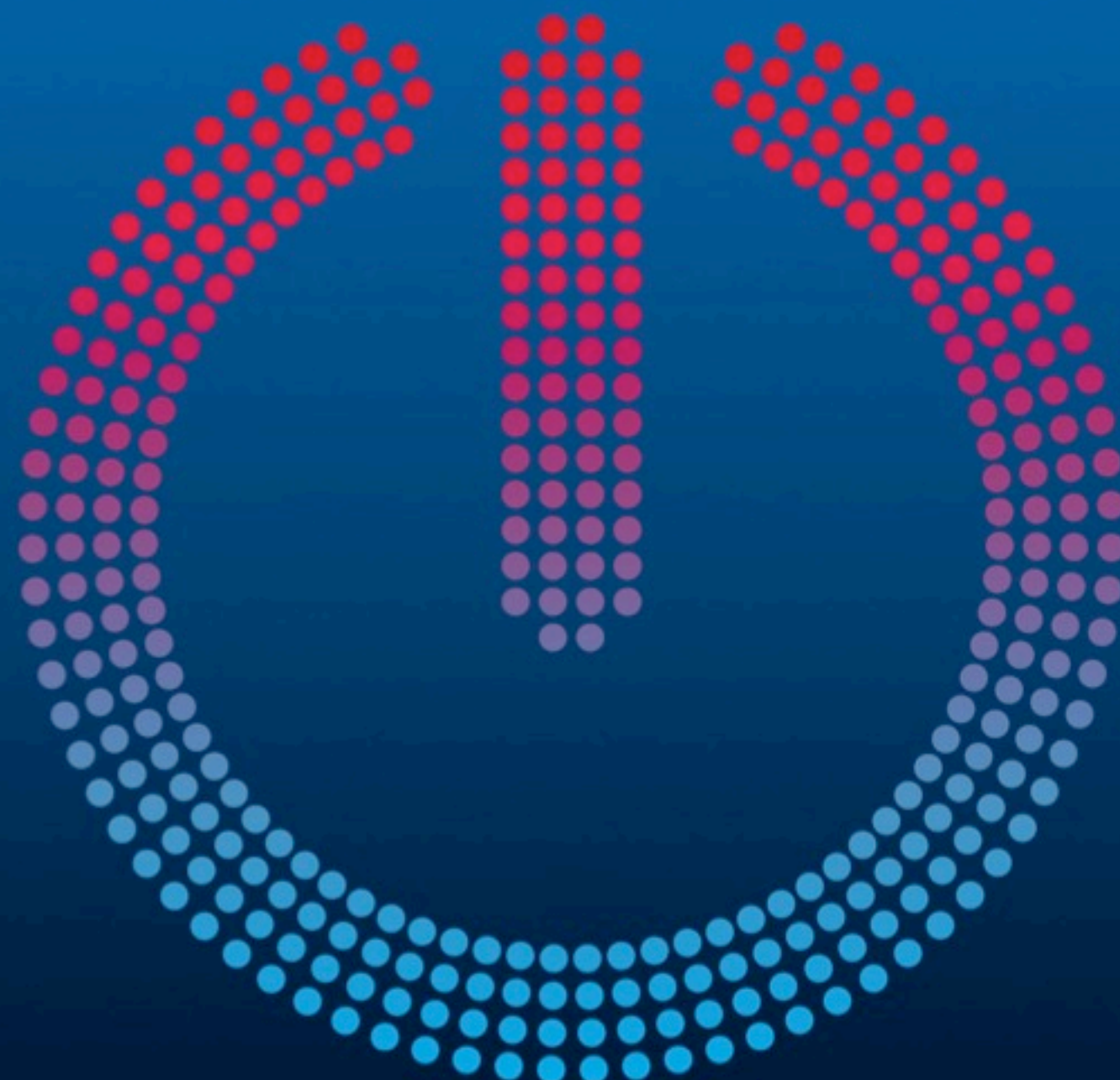
TraXon
Hybrid



8-speed Plug-in
Hybrid Transmission



AVE 130



Digitalization / Internet of Things



Vehicle Motion Control

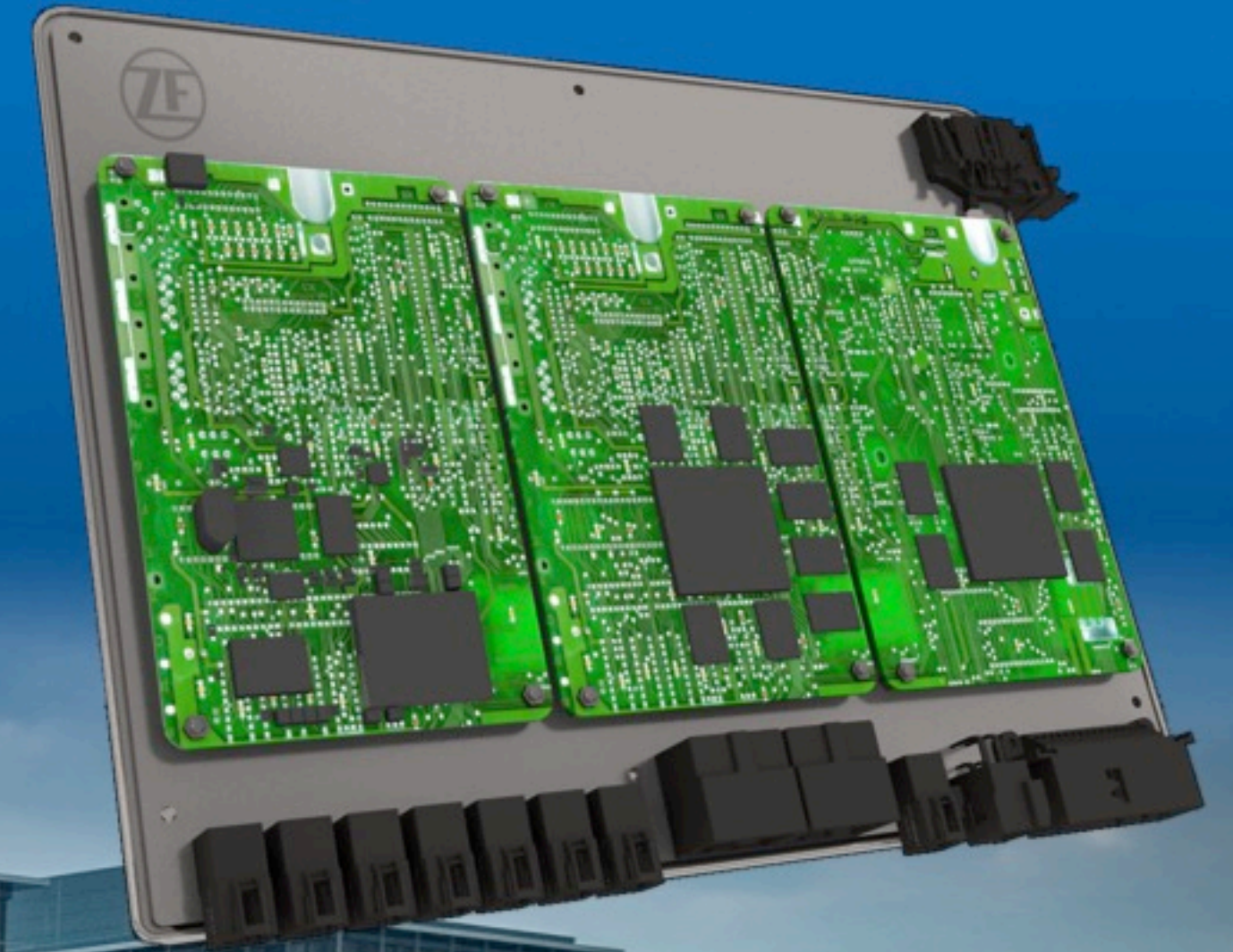
Integrated Safety

Automated Driving

Electric Mobility

SEEKXTHINKXAS

ZF ProAI



Drivers for Smart Logistics

TCO

Safety



Digitalization / Internet of Things



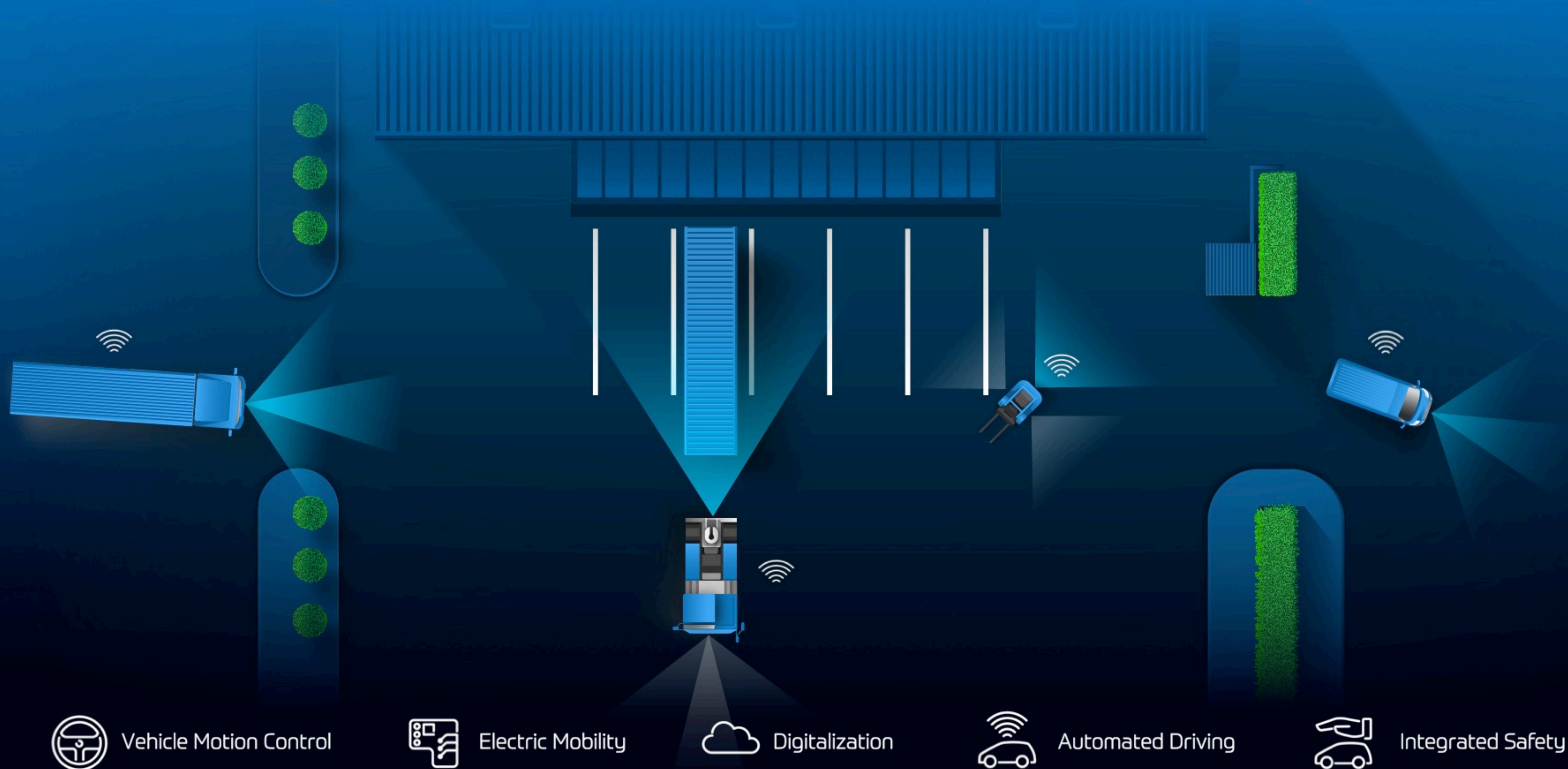
Vehicle Motion Control

Integrated Safety

Automated Driving

Electric Mobility

Smart Logistics around an Autonomous Depot



Digitalization / Internet of Things



Vehicle Motion Control

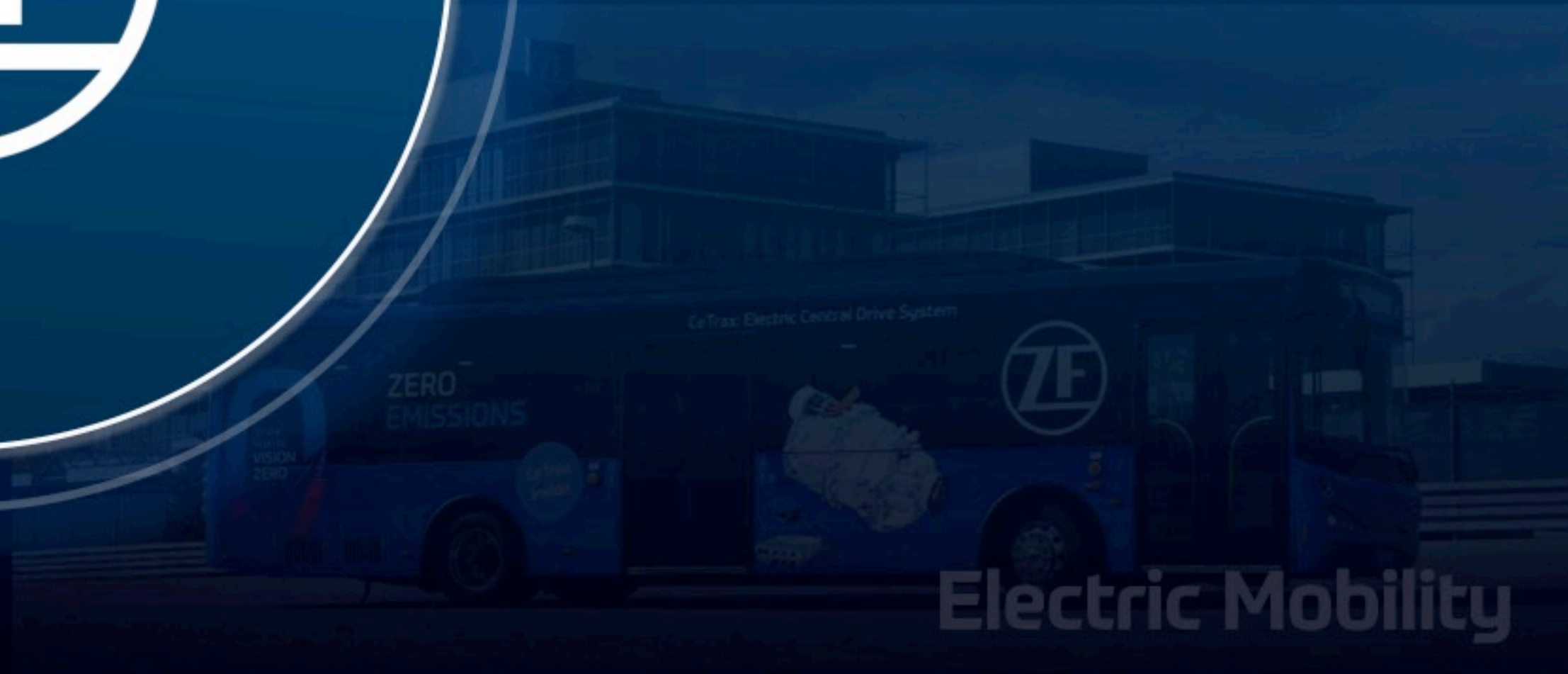
Integrated Safety

Automated Driving

Electric Mobility

Next Generation Interior of a Courier Vehicle





Vehicle Motion Control

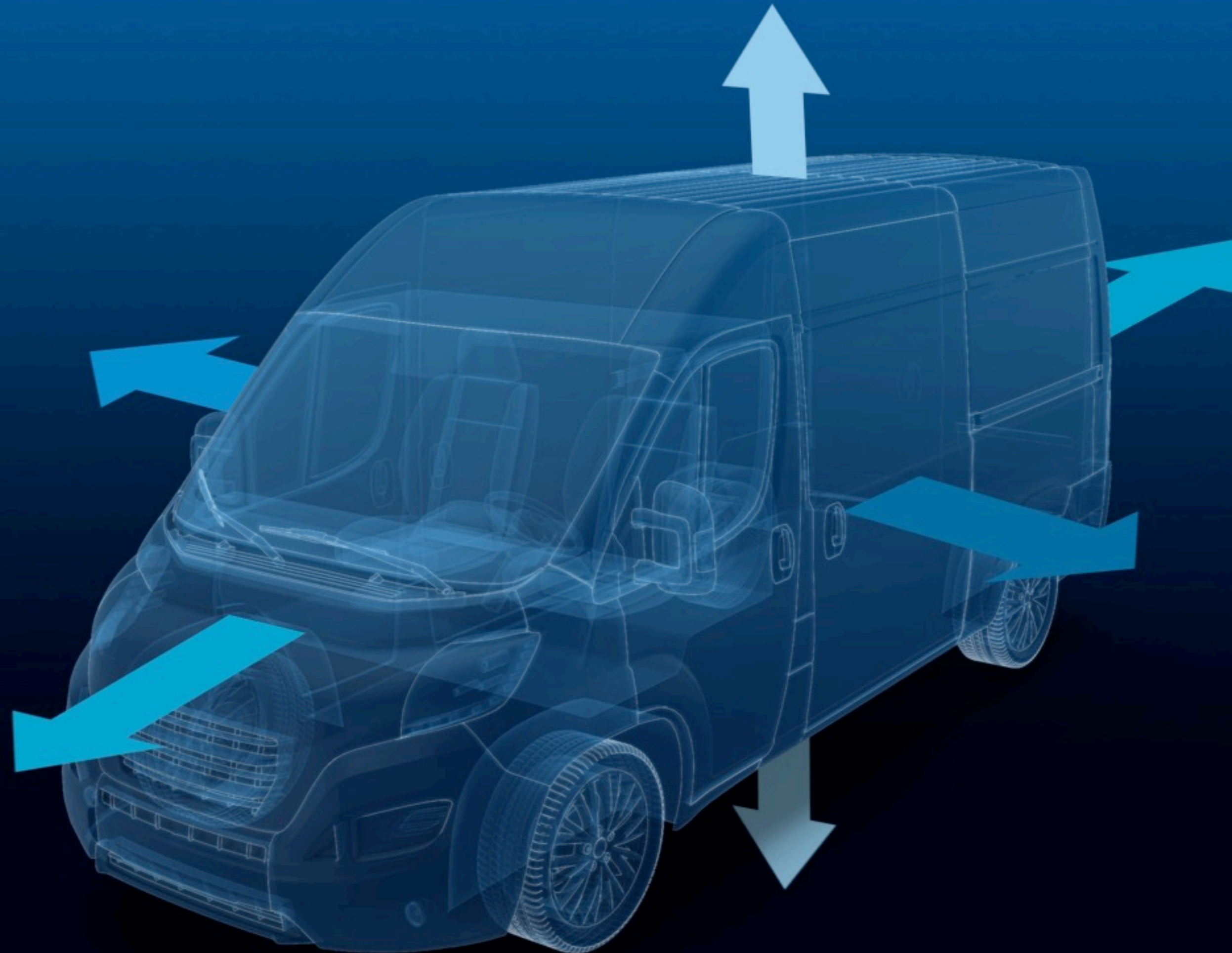


Precondition: Networked Systems

Steering

Braking/Accelerating

Damping



Networked Systems for Vehicle Motion Control

Electric Power
Steering

Rear Axle
Steering

Integrated
Brake Control

Active
Damping

Axle System:
mSTARS



cubiX

Chassis Coordinator for a Safe and Comfortable Ride

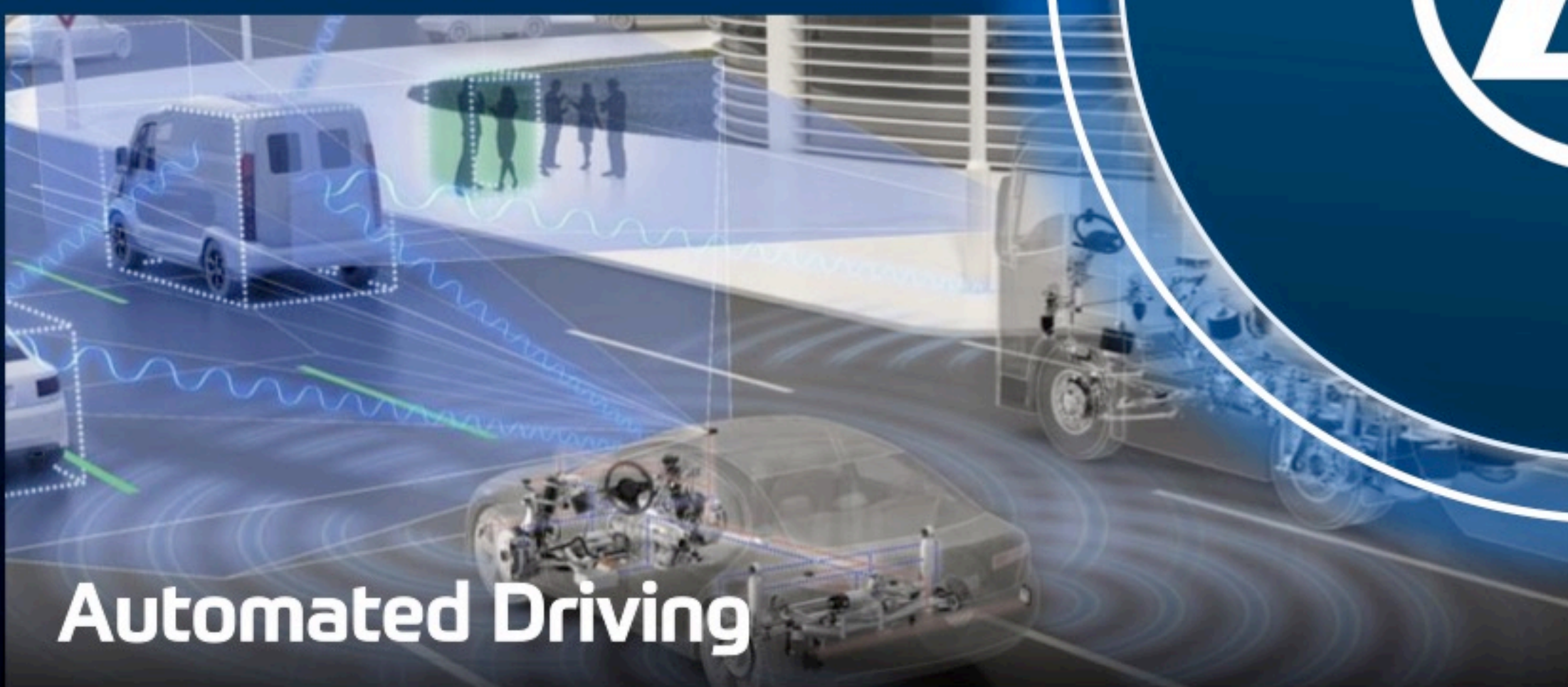


Vehicle Motion Control

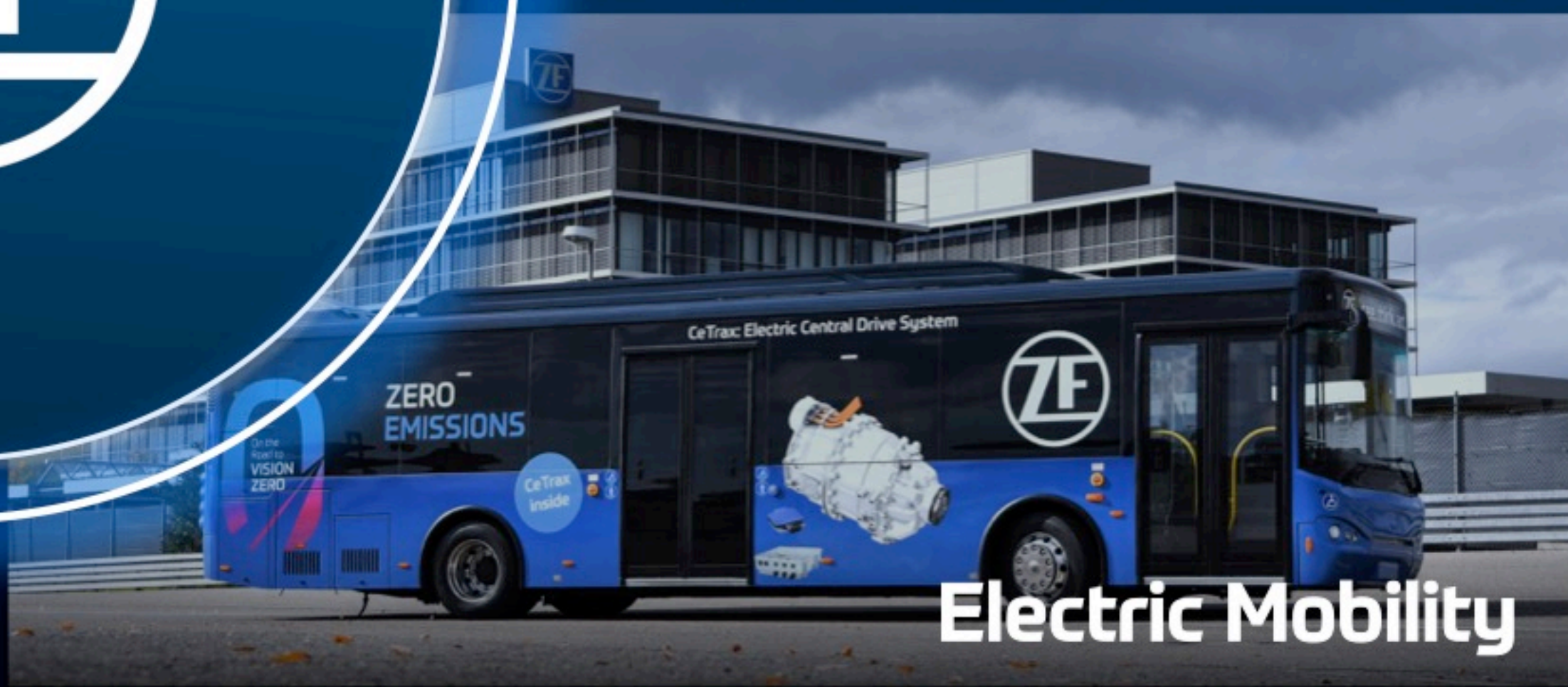
Digitalization / Internet of Things



Integrated Safety

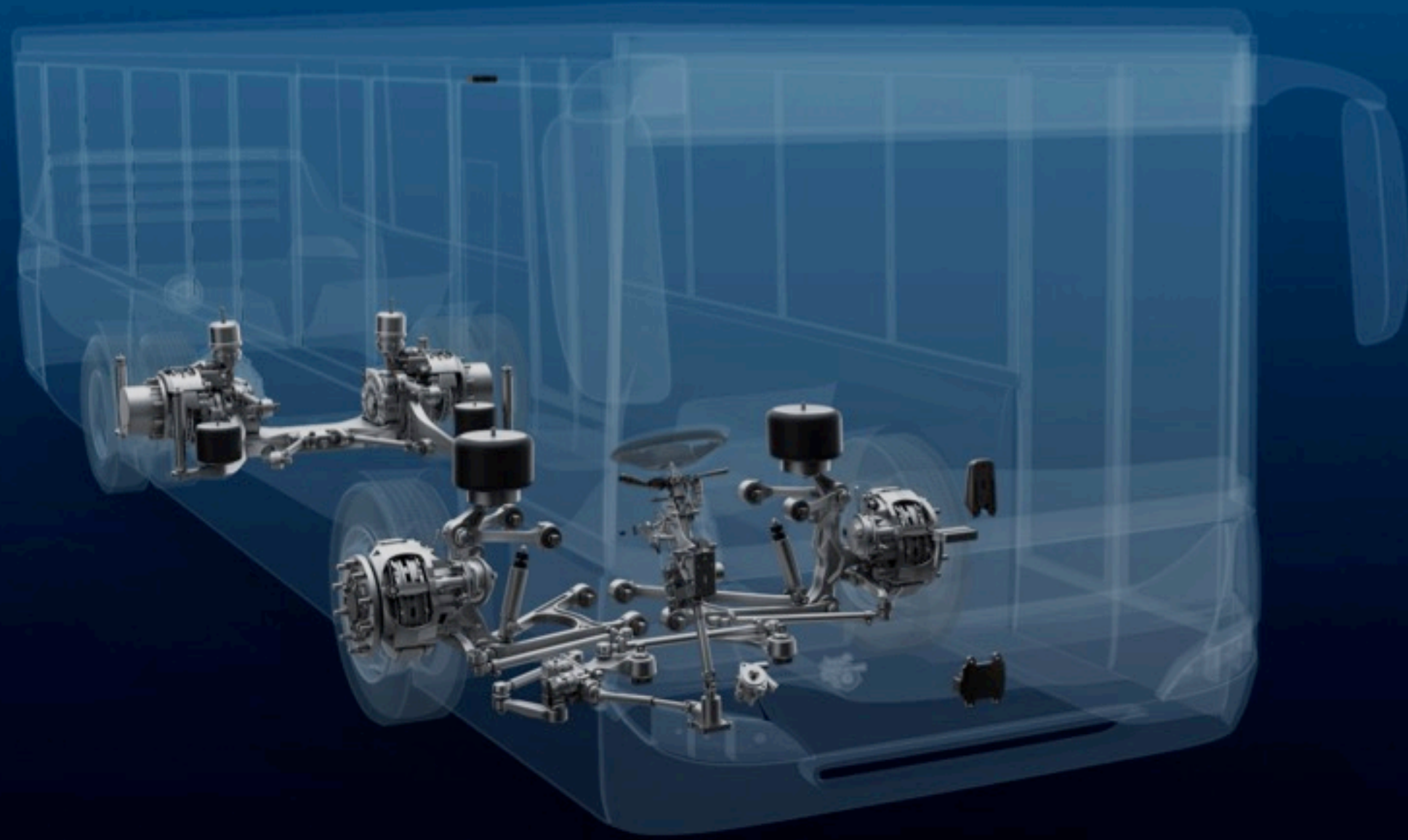


Automated Driving

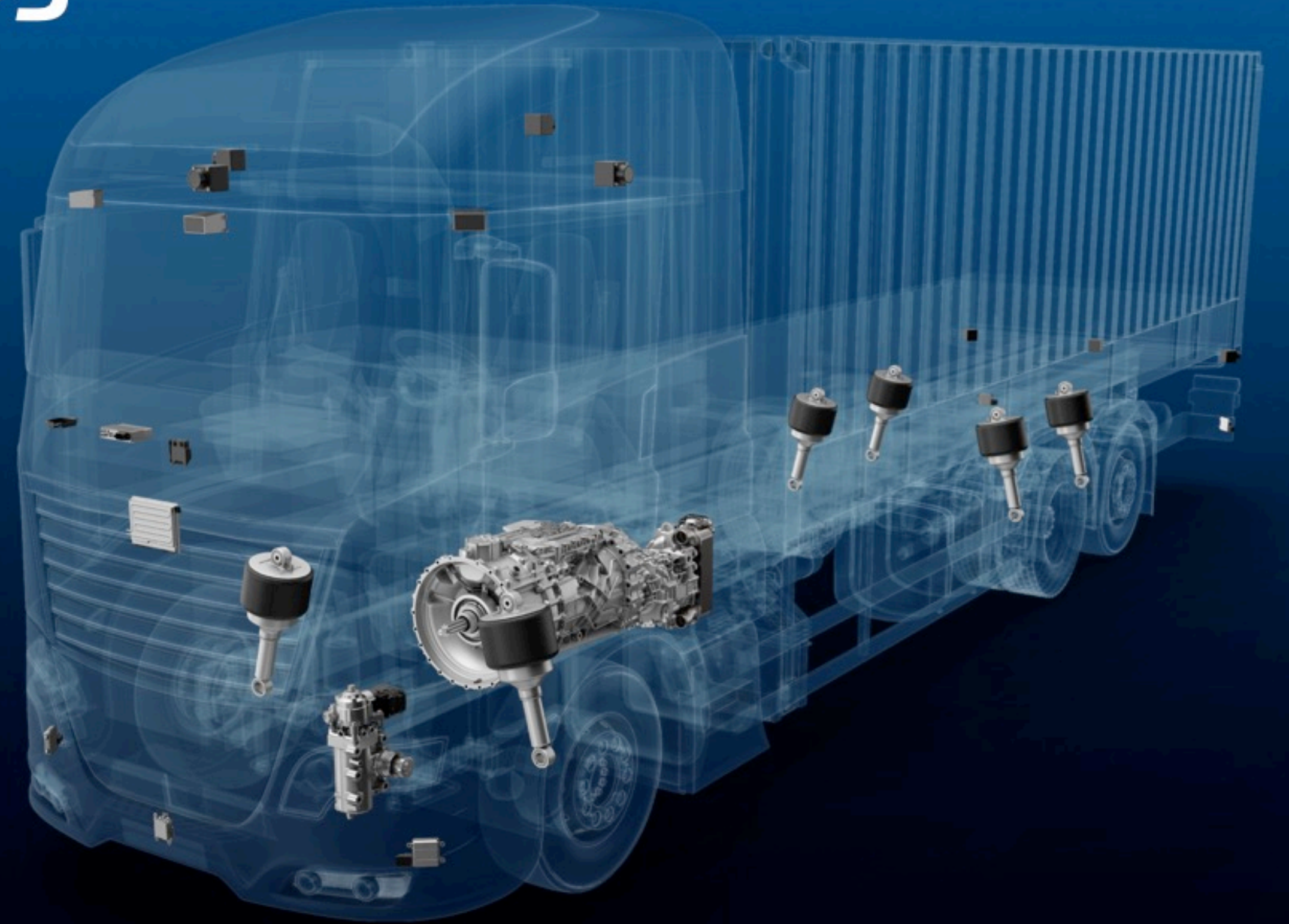


Electric Mobility

Next Generation Mobility



Smart Transportation



Smart Logistics

World Premiere: Terminal Yard Tractor



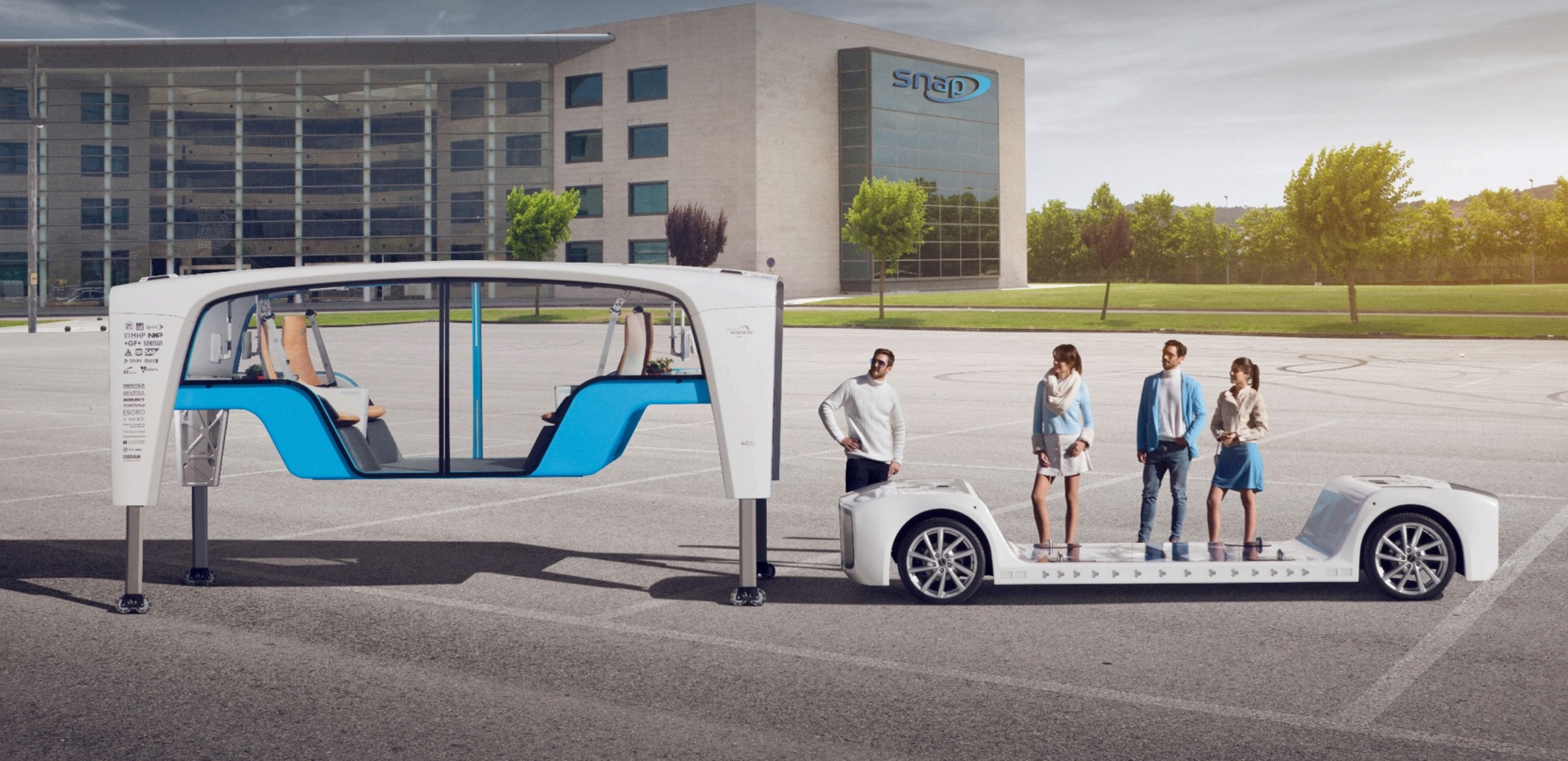
World Premiere: ZF Innovation Van



Addressing All Business Areas



Good Perspectives for People Mover Segment





e.GO



